# PROJECT MANAGEMENT FUNDAMENTALS

## One Day Course

#### **INTRODUCTION**

- Project definition and terminology
- Introductions
- What is a project?
- What is a project management
- Types of project
- Why do projects fail?
- What is a project methodology
- The Project Life Cycle

#### INITIATION AND DEFINITION PHASE

- Project initiation and planning
- Project scope, boundaries and objectives
- Smart Targets
- Project stakeholders
- Defining critical success factors
- The project charter
- Deliverables
- Vision Statements

#### PROJECT PLANNING STAGE

#### Work Breakdown Structure

- Creating a Work Breakdown Structure
- Estimating time and cost

#### **Resource Identification**

- Skill Matrix
- Resource identification
- Resource Costing
  - Human/Labour Resources
  - o Equipment
  - o Material

## **Communication Planning**

- Communication planning
- Distributing Information

#### Risk Analysis Plan

- The risk register
- Why develop a risk register
- Risk impact assessment
- The time cost quality triangle

### **Project Planning and Scheduling**

- Creating a Gantt Chart with tasks, relationships, summaries/phases and milestones and resource allocation
- Calculating a Critical Path
- Identify Critical Tasks
- Network diagram
  - o EST, LST, PST, Float

## PROJECT EXECUTION AND CONTROL

- Risk Management
- Monitoring and Tracking Progress
- Corrective Actions

### PROJECT CLOSURE

- Lessons learned
- Handovers
- Project documentation
- Closing the Project